INTERSTATE INSURANCE PRODUCT REGULATION COMMISSION 2016 ADOPTED BUDGET DETAIL REVENUE AND EXPENSES

								2016				
		-		2015			2016		Increase (Decrease)		Increase (Decrease)	
Description	2014 Actual	2015 Budget	6/30/2015 Actual	12/31/2015 Projected	2015 Projected Variance	2016 Budget	Fiscal Impact Statements	Total 2016 Budget	from 2015 Budget	%	from 2015 Projected	%
Filing Fees Annual Registration Fees	\$ 751,327 798,950	\$ 882,875 877,875	\$ 365,675 741,000	\$ 877,475 788,500	\$ (5,400) (89,375)	\$ 1,120,25 899,75		\$ 1,120,250 899,750	\$ 237,375 21,875	26.89% 2.49%	\$ 242,775 111,250	27.67% 14.11%
Interest Income	56	-	36	36	36		1	-		-	(36)	(100.00%)
Total Revenues	1,550,333	1,760,750	1,106,711	1,666,011	(94,739)	2,020,00	- 0	2,020,000	259,250	14.72%	353,989	21.25%
Salaries, Taxes, and Benefits (1) Professional Services (2)	633,764 768,487	871,918 795,066	351,453 378,507	875,602 736,754	3,684 (58,312)	1,097,65 696,25		1,447,691 424,093	225,736 (98,812)	25.89% (12.43%)	222,052 (40,500)	25.36% (5.50%)
Travel (3) Rental and Maintenance (4)	64,349 7,927	111,407 10,341	38,261 3,453	90,623 6,153	(20,784) (4,188)	119,67	8	119,678	8,271 (2,344)	7.42%	29,055	32.06%
Depreciation (5)	442	-	· · ·	-	-			-		#DIV/0!	-	#DIV/0!
Interest Expense (6) Insurance Expense (7)	68,592 12,351	70,151 13,440	34,878 6,535	70,151 15,340	(0) 1,900	71,74 17,61		71,746 17,610	1,595 4,170	2.27% 31.03%	1,595 2,270	2.27% 14.80%
Administrative Expenses (8) Meetings and General Training (9)	16,413 6,410	20,636 9,588	11,192 2,978	21,647 8,313	1,011 (1,275)	21,79 10,65	1 2,399	24,190 10,651	1,155 1,063	5.60% 11.09%	144 2,338	0.67% 28.12%
Total Operating Expenses	1,578,735	1,902,547	827,257	1,824,584	(77,963)	2,043,38	1 80,275	2,123,656	140,834	7.40%	218,798	11.99%
Revenues Over (Under) Expenses	\$ (28,402)	\$ (141,797)	\$ 279,453	\$(158,573)	\$ (16,776)	\$ (23,38	1) \$ (80,275)	\$(103,656)	\$ 118,416	(83.51%)	\$ 135,192	(85.26%)

(1) The expenses included in this line are found on pages: E1: Salaries, E4: Payroll Taxes, E5:Employee Benefits, and E6: Employee Development.

(2) The expenses included in this line are found on page E7: Professional Services.

(3) The expenses included in this line are found on E8: Travel.

(4) The expenses included in this line are found on page E9: Occupancy and page E11: Equipment Rental and Maintenance.

(5) The expenses included in this line are found on page E12: Depreciation.

(6) The expenses included in this line are found on page E13: Interest Expense.

(7) The expenses included in this line are found on page E14: Insurance.

(8) The expenses included in this line are found on page E15: Office Services and E16: Other Expenses.

(9) The expenses included in this line are found on page E:10 Meetings.

BUDGET ITEM: Revenues

		2014	2015	6/30/15	12/31/15	2016		Increase Decrease) from	
Description		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	Projected	<u>Budget</u>	<u>20</u>	<u>15 Budget</u>	Percentage
Filing Fees (1) Annual Registration Fees (2) Interest Income (3)	\$	751,327 798,950 56	\$ 882,875 877,875 -	\$ 365,675 741,000 36	\$ 877,475 788,500 36	\$ 1,120,250 899,750 -	\$	237,375 21,875 -	26.89% 2.49% 0.00%
Total	\$ 1	,550,333	\$ 1,760,750	\$ 1,106,711	\$ 1,666,011	\$ 2,020,000	\$	259,250	14.72%

ITEM DESCRIPTION: Includes the revenues derived from (1) compact filings, (2) Annual Registration Fees, and (3) interest income.

(1) The IIPRC charges a filing fee for all product filing submissions submitted across all product lines. The fee that is collected for each product filing submission is based on several factors. The first is whether or not the filing requires an actuarial review as determined by the submission requirements for the applicable Uniform Standards. The second factor is whether or not the filing company's premium volume is greater than \$50 million based on the Schedule T-Part 2 of the Annual Statement filed with the NAIC for the reporting year prior to the current annual registration period. The last factor is whether or not the filing company is a registered with the IIPRC as a Regional Filer per the definition of Regional Filer in the IIPRC Terms and Procedures for Product Filings. The charts below detail volume expected for each of the filing fee categories (fees for amended and other miscellaneous filing fees are not specifically listed). The Finance Committee has recommended an increase in the per Filing Fee amount which is reflected in the 2016 Budget line above and the chart below.

			mpanies w/ 50M Premiu				/ Less than Im Volume
			Fee	Budget Volume		Fee	Budget Volume
<u>Submissions</u> <u>Review</u>	<u>w/</u>	<u>Actuarial</u>	\$ 1,250	485	\$	625	92
<u>Submissions</u> <u>Review</u>	<u>w/o</u>	Actuarial	\$ 625	524	\$	300	53
Regior	nal Fi	ler					
<u>Submissions</u> <u>Review</u>	<u>w/</u>	Actuarial	\$ 600	21	\$	300	8
Submissions v	v/o Ad	ctuarial	\$ 300	20	\$	150	8

(2) The IIPRC charges an annual registration fee for using the IIPRC as a means of self-generating revenue to fund its product operations. The amount of the annual registration fee is based on the aforementioned factors as with the filing fees. All Registration fees are prorated in half for registrations submitted on July 1 or after. The charts below detail volume expected for each of the filing fee categories.

U	 ompanies w/ 50M Premiur Fee			ompanies w/ 50M Premiu Fee	
Annual Registration Fee Jan <u>1 or before</u>	\$ 5,000	150	\$	2,500	24
<u>Annual</u> <u>Registration</u> <u>Fee</u> <u>July</u> <u>1 or after</u>	\$ 2,500	19	\$	1,250	5
<u>Regional</u> <u>Filer Fee</u> <u>Jan 1 or</u> <u>before</u>	\$ 2,500	5	\$	1,250	3
Regional Filer Fee July 1 or after	\$ 1,250	4	\$	625	2
Update-Only Registration	\$ 1,500	8	\$	750	2

(3) Interest income is earned on IIPRC's account and is dependent upon cash flow from revenues and lines of credit. Significant declines in the overall financial markets have affected interest earned.

BUDGET ITEM: Salaries

ITEM DESCRIPTION: Includes salary and overtime for all IIPRC employees.

Description	2014 <u>Actual</u>	2015 <u>Budget</u>	6/30/15 <u>Actual</u>	12/31/15 Projected	2016 <u>Budget</u>	([ncrease Decrease) from <u>15 Budget</u>	Percentage
Salaries-Existing Employees (1) Salaries-New Employees Turnover Factor Overtime (2)	\$ 488,493 - 1,311	\$ 666,549 - (6,119) -	\$ 265,904 - - 642	\$ 698,548 - - 642	\$ 872,261 302,161 (3,660) -	\$	205,712 302,161 2,459 -	30.86% 0.00% (40.19%) 0.00%
Total	\$ 489.804	\$ 660,430	\$ 266.546	\$ 699.190	\$ 1.170.762	\$	510.332	77.27%

(1) The IIPRC currently has eight full-time employees: Executive Director, Assistant Director of Product Operations, Senior Operations Manager, Sr. Administrative Coordinator, Sr. Intake Coordinator, two Product Reviewers and an Actuary. The IIPRC had three new hires in 2015 – one position which was reallocated from a consultant under Professional Services to an employee under Salaries. The two product positions were filled in May and the actuary position in July at different salaries than originally budgeted based on the candidate pool and level of experience. The 2016 Budget amount reflects the total salaries of all current employees including the three new hires for the full twelve month period. The 2016 budget also includes an assumption of a combined 2.7% salary adjustment for cost-of-living and merit-based increases. The increase between the 2015 Budget and the 12/31/15 Projected is primarily attributed to the termination of a deferred compensation benefit for the Executive Director that was reflected in an increase in salary for this position. In a separate fiscal request, the IIPRC Office requests converting two long-time, full-time consultants to full-time employees and creating a new position for a part-time Administrative Assistant which if approved, will increase the amount of the Salary and related line items and reduce the Professional Services line.

(2) The IIPRC has two non-exempt employees and does not anticipate scheduled overtime will be needed in 2016.

BUDGET ITEM: Payroll Taxes

ITEM DESCRIPTION: FICA, unemployment compensation, and FUTA costs incurred for all IIPRC employees and interns.

	2014	2015	6/30/15	12/31/15	2016		ncrease ecrease) from	
Description	<u>Actual</u>	Budget	<u>Actual</u>	Projected	Budget	<u>201</u>	15 Budget	Percentage
FICA (1) FICA Turnover (2) Unemployment Compensation (3)	\$ 32,190 - 1,258	\$ 46,097 (409) 1,802	\$ 20,340 - 1,441	\$ 47,858 - 1,693	\$ 77,691 (239) 3,690	\$	31,594 170 1,888	68.54% (41.56%) 104.77%
Total	\$ 33,448	\$ 47,490	\$ 21,781	\$ 49,551	\$ 81,142	\$	33,652	70.86%

(1) FICA is related to the projected FICA wage base and total salaries projected for the IIPRC employees. The increase in 2016 is primarily attributed to the three new positions retained mid-year 2015 which will be fully incurred in 2016.

(2) The turnover factor that is applied to salaries is also applied to the taxes related to those salaries.

(3) Unemployment compensation has been budgeted on the first \$11,000 of each individual salary.

BUDGET ITEM: Employee Benefits

ITEM DESCRIPTION: Includes all pension, life and health insurance costs paid by IIPRC for its employees.

							ncrease Jecrease)	
	2014	2015	6/30/15	12/31/15	2016		from	
Description	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	Projected	<u>Budget</u>	<u>20</u>	<u>15 Budget</u>	Percentage
Pension (1) Health Benefits (2)	\$ 45,080 56,104	\$ 48,678 105,515	\$ 13,337 33,230	\$ 27,713 90,644	\$ 40,292 143,001	\$	(8,386) 37,486	(17.23%) 35.53%
Group Life and Disability (3)	2,722	3,915	1,460	3,104	4,439		524	13.39%
Employee Relations (4)	 6,256	3,600	1,205	4,430	4,300		700	19.44%
Total	\$ 110,162	\$ 161,708	\$ 49,232	\$ 125,891	\$ 192,032	\$	30,324	18.75%

(1) A 457 plan and 401(a) plan is in effect for IIPRC employees. In 2016, the 2015 new hires will be eligible for IIPRC matching contribution under these plans which contributes to an increase in the budget line. The expiration of the supplemental retirement plan for the Executive Director as of June 30, 2014 is reflected in both the 2015 and 2016 budget lines above.

(2) In order to leverage the cost-savings and broader coverage options offered through larger groups, the IIPRC utilizes the NAIC employee benefit plan types pursuant to the Services Agreement. The IIPRC covers a portion of its employees premiums as an employee benefit. The increase in this particular expense item is due to the increase of employees as well as an increase in premiums for 2016.

(3) In order to leverage the cost-savings and broader coverage options offered through larger groups, the IIPRC utilizes the NAIC employee benefit plan types pursuant to the Services Agreement. The IIPRC covers a portion of its employees premiums as an employee benefit. The IIPRC has budgeted for eight full-time employees in 2016.

(4) The IIPRC budget includes minimal funding for employee and team recognition as well as related expenses associated with inperson team meetings.

BUDGET ITEM: Employee Development

ITEM DESCRIPTION: Includes fees for seminars, training courses and professional association memberships paid by IIPRC.

Description	2014 <u>Actual</u>	2015 <u>Budget</u>	6/30/15 <u>Actual</u>	Projected <u>12/31/15</u>	2016 <u>Budget</u>	(D	ncrease ecrease) from <u>5 Budget</u>	<u>Percentage</u>
Professional Association Dues (1) Education Reimbursements Professional Training (2)	\$ 350	\$ 2,290	\$ 675 - -	\$ 970 - -	\$ 3,755	\$	1,465 - -	63.97% #DIV/0! #DIV/0!
Total	\$ 350	\$ 2,290	\$ 675	\$ 970	\$ 3,755	\$	1,465	63.97%

(1) Professional association dues represent employees membership in various professional associations, such as bar association dues and the Association of Insurance Compliance Professionals (AICP) membership for IIPRC employees. The increase in this line reflects the dues associated with the new employees participation in professional associations.

BUDGET ITEM: Professional Services

ITEM DESCRIPTION: Fees paid to outside resources for information systems, consulting service to process product filings, legal services consultants, and cash management and pavroll services.

	2014	2015	(/20 /15	10/01/15	2017		Increase Decrease)	
Description	2014 <u>Actual</u>	2015 <u>Budget</u>	6/30/15 <u>Actual</u>	12/31/15 Projected	2016 <u>Budget</u>	<u>20</u>	from 15 Budget	Percentage
Professional Services-Computer (1) Other Professional Services (2) Legal (3) Computer Services (4)	\$ 25,000 721,663 16,423 5,401	\$ 37,500 731,416 20,000 6,150	\$ 12,500 361,445 2,047 2,515	\$ 25,000 683,343 22,047 6,364	\$ 25,000 358,861 32,500 7,732	\$	(12,500) (372,555) 12,500 1,582	(33.33%) (50.94%) 62.50% 25.73%
Total	\$ 768,487	\$ 795,066	\$ 378,507	\$ 736,754	\$ 424,093	\$	(370,973)	(46.66%)

(1) The IIPRC pays an annual license fees to SERFF in the amount of \$25,000 and is allotted 250 hours of SERFF development under the Services Agreement.

(2) This line item includes the NAIC Services Agreement (\$125,000); Cash Management (\$5,311); Annual Audit fees (\$7,550); and Consultant fees (\$493,161). The IIPRC currently has five (5) consultants: 1) two (2) Product Reviewer Consultant; 2) two (2) Actuarial Consultants - one full-time and one part-time; and 3) one (1) part-time Regulatory Consultant. In May 2015, the IIPRC converted an open third Product Reviewer Consultant position to a full-time employee position which results in a savings in this line and an increase in the Salary line for much of 2015 and in 2016. In a separate fiscal request, the IIPRC Office requests converting two long-time, full-time consultants to full-time employees which if approved, will reduce the amount of this line further and increase the amount of Salary and related line items.

(4) The IIPRC retains the outside counsel to advise on structural and related legal matters for the Commission. It is anticipated that the outside counsel retainer will continue in 2016 to advise on tax-exempt, organizational and general legal matters for the IIPRC.

(5) This line item reflects the monthly costs for processing IIPRC payroll. Also included in this line item are the expense related to the Consultants and remote employees monthly internet services to connect to the SERFF filing platform and the IIPRC office. Also included are the expenses related to the cellular devices to include electronic mobile devices for the Executive Director, Assistant Director, and Senior Operations Manager.

BUDGET ITEM: Travel

ITEM DESCRIPTION: Includes airfares, hotels, meals, etc., incurred by IIPRC staff, consultants, members and regulators.

							ncrease ecrease)	
	2014	2015	6/30/15	12/31/15	2016		from	
Description	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	Projected	<u>Budget</u>	<u>201</u>	5 Budget	Percentage
Staff Travel (1) Marketing Travel (2) Non-Staff/Commissioner Travel (3)	\$ 19,410 14,617 30,322	\$ 33,662 24,150 53,595	\$ 12,920 12,000 13,341	\$ 26,132 20,050 44,441	\$ 41,952 29,650 48,076	\$	8,290 5,500 (5,519)	24.63% 22.77% (10.30%)
Total	\$ 64,349	\$ 111,407	\$ 38,261	\$ 90,623	\$ 119,678	\$	8,271	7.42%

(1) This line item includes the costs associated with travel for the IIPRC employees. It is anticipated that nine (9) IIPRC employees will travel over the course of the year for a total of 30 trips. Anticipated trips include the three (3) National Meetings which five (5) employees will attend as well as any other necessary meetings in support of the IIPRC. The average cost for each trip is estimated at approximately \$1,390. The increase in the 2016 budget is due to the anticipated travel of additional employees through the course of the year. Five employees are anticipated to travel as opposed to three on a regular basis.

(2) This line item includes the costs associated with travel for marketing/outreach by IIPRC staff, consultants and/or members. It is anticipated that there will be 17 trips made over the course of the year for marketing and outreach at a variety of industry and regulatory conferences. It is also anticipated that the IIPRC will sponsor or exhibit at marketing events throughout the year. Included in this line item are the costs associated with marketing materials including "branding give-always". The increase in this budget line is also associated with more IIPRC Team member attending conferences and participating in marketing/outreach on behalf of the IIPRC.

(3) This line item includes the costs associated with both Commissioner and non-staff travel. The IIPRC reimburses members of the Legislative Committee (8) and members of the Consumer Advisory Committee (8) for their costs associated with attending the IIPRC meetings. The IIPRC reimburses the consultants for travel associated with attending the IIPRC Meetings (estimated at three (3) for one consultants). This line item also includes costs associated with Commissioner travel for IIPRC outreach and other business. The reduction in anticipated expenses is due to the proposed change of two consultants to full-time employees.

BUDGET ITEM: Occupancy

ITEM DESCRIPTION: Includes parking fees incurred for IIPRC staff.

						Increase (Decrease)	
Description	2014 <u>Actual</u>	2015 <u>Budget</u>	6/30/15 <u>Actual</u>	12/31/15 Projected	2016 <u>Budget</u>	from 2015 Budget	Percentage
Occupancy (1)	\$ 7,631 \$	8,886 \$	3,453 \$	6,153 \$	7,829	\$ (1,057)	(11.89%)

(1) This line item includes monthly commuting benefits for the DC based IIPRC employees at a cost of \$300 per month for the full year. Also, included in this line is costs associated with parking for the three (3) Kansas City based employees.

BUDGET ITEM: Meetings

ITEM DESCRIPTION: Includes hotel services, audio visual, and other costs incurred by IIPRC staff and Members for IIPRC meetings.

	2014		2015	6/30/15	12/31/15	2016	(D€	crease ecrease) from	
Description	<u>Actual</u>	<u> </u>	<u>Budget</u>	<u>Actual</u>	Projected	<u>Budget</u>	<u>201</u>	<u>5 Budget</u>	Percentage
Meetings (1)	\$ 6,410 \$		9,588	\$ 2,978	\$ 8,313	\$ 10,651	\$	1,063	11.09%

(1) Costs associated with the three (3) IIPRC in-person meetings including costs for the audio visual, telecommunications equipment, technicians, food, and beverage for meeting attendees. The increase is due to anticipated increase in meetings costs associated with increased number of states and possibility of moving to paperless meetings.

BUDGET ITEM: Equipment Rental and Maintenance

ITEM DESCRIPTION: Rental and maintenance fees for hardware and software.

Description	2014 <u>Actual</u>	2015 <u>Budget</u>	6/30/15 <u>Actual</u>	12/31/15 Projected	2016 <u>Budget</u>	(D	ncrease ecrease) from <u>5 Budget</u>	Percentage
Equipment, Hardware and Software Maintenance (1)	\$ 296	\$ 1,455	\$ - \$	-	\$ 1,265	\$	(190)	(13.06%)
Total	\$ 296	\$ 1,455	\$ - \$	-	\$ 1,265	\$	(190)	(13.06%)

(1) The IIPRC has budgeted for monthly maintenance costs associated with the thirteen (13) IIPRC Team members for access to Zero Client, which is aligned with NAIC's platform under the NAIC/IIPRC Services Agreement.

BUDGET ITEM: Depreciation

ITEM DESCRIPTION: Includes depreciation for all computer software owned as of August 31, 2013.

	2014	2015	6/30/15	12/31/15	2016	Increase (Decrease) from	
Description	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	Projected	<u>Budget</u>	2015 Budget	Percentage
Depreciation	\$ 442 \$	- \$	- \$	- \$	-	\$-	#DIV/0!

BUDGET ITEM: Interest Expense

ITEM DESCRIPTION: Interest expense represents accrued interest payments on amounts owed to the NAIC.

Description	2014 <u>Actual</u>	2015 Budget	6/30/15 <u>Actual</u>	Projected 12/31/15	2016 Budget	(D	ncrease ecrease) from 5 Budget	Percentage
Interest Expense (1)	\$ 68,592	\$ 70,151	\$ 34,878	\$ 	\$ 71,746	\$	1,595	2.27%

(1) The NAIC Executive (EX) Committee and Internal Administration (EX1) Subcommittee approved the restructure of the 2007, 2008, and 2009 notes payable into one note payable at the NAIC 2010 Spring National Meeting. The Management Committee of the IIPRC approved this restructure on April 26, 2010. The restructure terms include (1) rolling all debt into one note payable effective January 1, 2010, at the then current prime rate of 3.25% minus 1%; (2) accrual of interest on current debt and future borrowings from the NAIC at 2.25%; and (3) the deferral of principal and interest payments from the IIPRC until the year following the year in which the IIPRC achieves a profit of \$250,000 or an accumulated cash balance from operations of \$500,000 excluding funds from draws. The deferral of debt repayment reduced IIPRC draws on the \$850,000 line of credit approved for 2010 to \$450,000. Outstanding interest since the January 1, 2010 payment has been capitalized. In 2011, the IIPRC took a line of credit in the amount of \$400,000. In 2012, the IIPRC took a line of credit in the amount of \$250,000. In 2013 and 2014, the NAIC authorized a line of credit and the IIPRC did not utilize the available credit. Based on current projections, the IIPRC does not anticipate needing to draw on the 2015 line of credit. The IIPRC will seek a line of credit in 2016 though expects to need a minimal amount, if any.

BUDGET ITEM: Insurance

ITEM DESCRIPTION: Includes expenses for all general business and liability insurance policies for IIPRC.

						Increase (Decrease)	
Description	2014 <u>Actual</u>	2015 <u>Budget</u>	6/30/15 <u>Actual</u>	12/31/15 Projected	2016 <u>Budget</u>	from 2015 Budget	Percentage
General Business Insurance (1)	\$ 3,269 \$	13,440 \$	6,535 \$	15,340 \$	17,610	\$ 4,170	31.03%

(1) General business insurance coverage and related premiums. Comprehensive errors and omissions and director/officer coverage premiums are included in this line as well.

BUDGET ITEM: Office Services

ITEM DESCRIPTION: Includes conference calls, office supplies, non-capital equipment, and mail.

Description	2014 <u>Actual</u>	2015 <u>Budget</u>	6/30/15 <u>Actual</u>	12/31/15 <u>Projected</u>	2016 <u>Budget</u>	(D	ncrease ecrease) from <u>5 Budget</u>	Percentage
Telephone (1) Other Supplies (2) Non-Capital Equipment (3) Mail Services (4)	\$ 8,734 557 6,647 475	\$ 11,544 500 5,492 600	\$ 5,033 87 1,811 559	\$ 10,805 177 6,069 894	\$ 11,750 500 10,415 950	\$	206 - 4,923 350	1.78% 0.00% 89.64% 58.33%
Total	\$ 16,413	\$ 18,136	\$ 7,491	\$ 17,946	\$ 23,615	\$	5,479	30.21%

(1) Telephone expenses for conference calls, utilizing Chorus Call, for: the Commission; Management Committee; sub-committees; advisory committees for the IIPRC; and webinars for industry education. As more states join the Compact, we anticipate additional costs associated with conference calls.

(2) This line item reflects the cost of supplies for the IIPRC office.

(3) The IIPRC has budgeted for potential software and device upgrades during 2016. Also included in this line is a \$500 annual allotment per IIPRC Consultant and remote employee to be reimbursed for expenses associated with the parameters of the technology platform for the IIPRC Office.

(4) This line item includes expenses to mail IIPRC correspondence via US Postal Service or FedEx/UPS services; the costs to mail the Annual Report to all Commissioners and Governors, as well as the members of the Legislative Committee and the two advisory committees.

BUDGET ITEM: Other Expenses

ITEM DESCRIPTION: Includes expenses incurred for reference materials, general training materials, and recruiting expenses.

Description	2014 <u>Actual</u>	2015 <u>Budget</u>	6/30/15 <u>Actual</u>	12/31/15 Projected	2016 <u>Budget</u>	Increase (Decrease) from 2015 Budget	<u>Percentage</u>
Reference Materials (1) Training Expenses (2)	\$ - \$ -	- \$	- \$	-	- - 	\$ - -	#DIV/0! #DIV/0!
Recruiting Expense (3)	 -	2,500	3,701	3,701	75	(2,425)	(97.00%)
Total	\$ - \$	2,500 \$	3,701 \$	3,701 \$	75	\$ (2,425)	(97.00%)

(1) It is expected that the IIPRC Office will not purchase various reference materials for the Members as well as IIPRC Team Members.

(2) It is not anticipated that the IIPRC Office will offer any training materials to IIPRC Members, staff, or consultants.

(3) It is anticipated that the IIPRC Office will incur minimal expenses associated with recruiting in 2016.